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OUTBOARD MARINE CORPORATION

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August 1, 1990

Ms. Cindy Nolan  
U.S. Environmental Protection Agency  
230 South Dearborn Street  
Chicago, Illinois 60604

Re: Waukegan Coke Plant Site

Dear Ms. Nolan:

The purpose of this letter is to advise the U.S. Environmental Protection Agency of the status of Outboard Marine Corporation with respect to the "good faith" offer for performing investigatory activities for the area known as the "Coke Plant Site" in Waukegan, Illinois. This area is bounded by Outboard Marine Corporation's Plant Nos. 1 and 2, and the Waukegan Harbor.

Outboard Marine Corporation has endeavored to assist in the organization of a response to your demand for an offer to perform the indicated work. We have met with representatives of the Agency, General Motors and North Shore Gas Company on several occasions. Outboard Marine Corporation has cooperated in every way in facilitating the submission of a good faith offer. Outboard Marine Corporation has provided extensive documentation to Barr Engineering, General Motors and North Shore Gas, and reviewed with these parties and the EPA the status of investigations being conducted as part of the Waukegan Harbor PCB remedial action.

We understand that General Motors and North Shore Gas Company are intending to submit a "good faith" offer to the U.S. Environmental Protection Agency by Wednesday, August 1, 1990. Outboard Marine Corporation was first provided with a briefing by Barr Engineering on the technical elements of the proposal on Monday, July 30, 1990. While we have discussed proposed financial terms of Outboard Marine Corporation's participation in the proposal being submitted, we are not privy to its details and have not received a response from North Shore Gas or General Motors as to whether our counter proposal for participation will be acceptable.

Ms. Cindy Nolan

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Outboard Marine Corporation, therefore, wishes to preserve its rights to respond independently to EPA in the event there is not an acceptable resolution of the good faith proposal or the participation in that proposal by Outboard Marine Corporation.

We appreciate your cooperation in this matter.

Very truly yours,

D. Jeffrey Baddeley  
Associate General Counsel  
and Secretary

DJB:jm

cc: ✓ Sean Mulroney, Esq.  
Roger Crawford  
Jeffrey C. Fort, Esq.